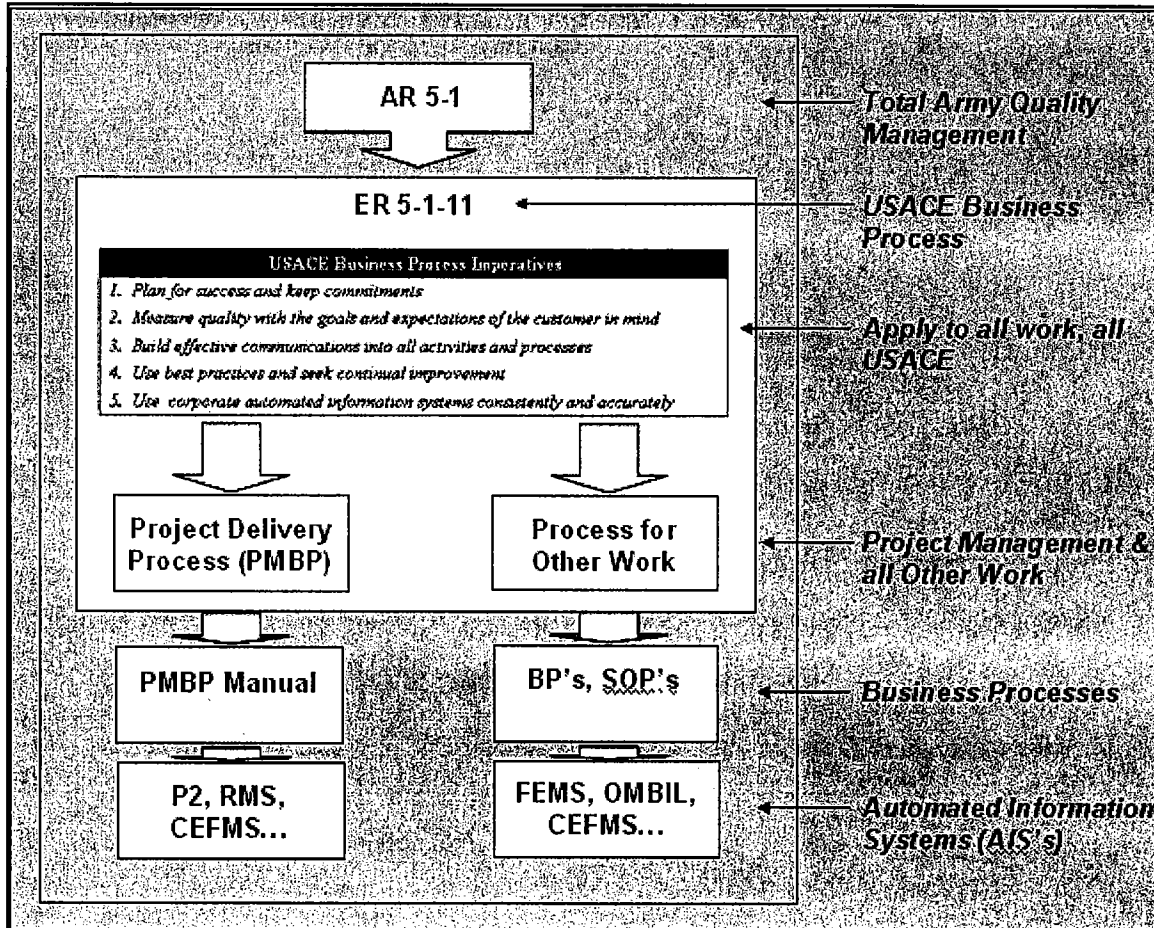


APPENDIX C

USACE Doctrinal/Process Hierarchy



The above is a graphical representation of the organization of ER 5-1-11 as well as its relationship to other doctrine, business processes and AIS's.

The USACE Business Process Imperatives are applicable across the organization, just as we apply the Army values within USACE. These universally applicable principles include, for example: planning for success, measuring goals based on customer expectations, emphasizing effective communications, seeking best practices and maintaining accurate corporate data.

The Project Management Business Process, PMBP, focuses on the management of projects, while other processes focus on the management of other work. Although both types of work share important characteristics applying the most appropriate processes and tools to different types of work will bring greater efficiencies and effectiveness to each.